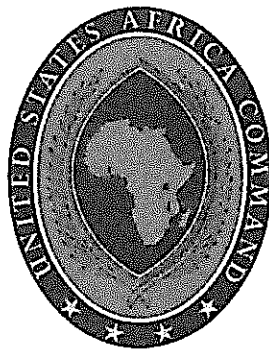


# **AFRICOM Survey and Assessment Team**



## **N'Djamena, Chad Assessment Out-Brief**

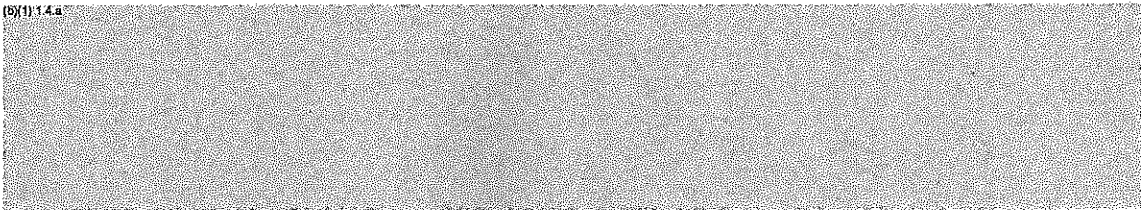
**28 1000Z Jun 2019**

The overall classification of the brief is ~~SECRET//NOFORN~~

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**Executive Summary:** The following is the After Action Review for the AFRICOM Survey and Assessment Team (ASAT) deployment to N'Djamena, Chad.

(b)(1):1.4.a



Who. Six ASAT members: 1x AFRICOM, 1x CRF, 1x SPMAGTF, 1x MARFORAF, 1x EARF, 1x CJTF-HOA.

- AFRICOM: (b)(3)/(b)(6) (Lead)
- CJTF-HOA: (b)(3)/(b)(6)
- MARFORAF: (b)(3)/(b)(6) (Air Planner)
- SPMAGTF: (b)(3)/(b)(6)
- EARF: (b)(3)/(b)(6)
- SOCAF: (b)(3)/(b)(6)

What. Deployment to diplomatic facilities for survey, security, and crisis response planning in collaboration with Chief of Mission (CoM) personnel and to later develop / refine DoD contingency operations products.

When. 16-21 Jun 19

Where. US Embassy N'Djamena, Chad

Why:

- To provide assessment and assist in validation of multi-service (b)(1):1.4.a that incorporate AFRICOM's SOCAF, SPMAGTF, EARF, and CT-CRF response forces

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- To view ground conditions in order to nest the AFRICOM response force (b)(7)(1,4) CONOPs with USEMB Emergency Action Plan (EAP).

Background:

- USEMB N'Djamena, Chad completed movement into a New Embassy Compound (NEC) in Nov 18
- (b)(1) 1.4 a
- (b)(1) 1.4 b, (b)(1) 1.4 g

Summary of Events:

- Day 1 was dedicated to receiving briefs and survey and product review. The ASAT received an initial in-brief hosted by the Defense Attaché Officer (DAO) that included key Embassy staff sections who play a primary role in crisis response. The ASAT lead then provided an overview of how AFRICOM responds to different crisis in Africa as well as AFRICOM component response force capabilities and limitations
- Day 2 was dedicated to reviewing the Embassy's EAP and continuing the survey
- Day 3 was dedicated to completing the survey with a component assessment of Helicopter Landing Zones (HLZs) and an in-depth walkthrough of the Regional Security Officer (RSO) and Marine Security Guard (MSG) defense plan
- Day 4 the team conducted a table top exercise and an Embassy out brief.

Overall, the engagement was extremely successful in gaining a better understanding of US Embassy N'Djamena's Crisis response and Emergency Action Plan. The ASAT successfully developed plans for AFRICOM to respond to crisis at US Embassy N'Djamena with contributions from CJTF-HOA, SPMAGTF and SOCAF.

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**Commander's Intent**

(b)(1)1.4.a, (b)(1)1.7.a



**Key Tasks**

- Liaise with U.S. Country Team to identify/determine the requirements for, and recommend if necessary, the appropriate response force requirements in support of the CoM and RSO.
- Review emergency action procedures and CONOPs with the CoM of HT/HR posts.
- Report directly with AFRICOM JOC as required
- Develop and update (b)(1)1.4.a
- Develop (b)(1)1.4.a
- Develop (b)(1)1.4.a

**ASAT schedule**

**Sunday, 16 Jun 19**

2030 – Arrive N'Djamena, Chad  
2200 – Meet in hotel lobby, conduct initial planning

**Monday, 17 Jun 19**

0900 – Meet USEMB DATT / RSO and staff  
1000 – Receive security in-brief  
1100 – SDO/DATT Meeting: security situation, country-level  
1200 – Lunch

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1330 – Component Command ~~(S)~~ brief to USEMB country team  
1530 – Regional Security Officer brief: security of diplomatic facilities  
1600 – Route Reconnaissance inside N'Djamena/Airport and HLZs  
1800 – Conduct internal team back brief of reconnaissance

Tuesday, 18 June

0900 – Consular Section/Public Affairs section meeting: responsibilities in evacuation, DoD support to DoS messaging  
1000 – USEMB and Residential Compound familiarization  
1200 – Lunch  
1300 – Communications Capabilities discussion with country team reps  
1400 – Chancery Compound walkthrough  
1530 – General Services Officer meeting: sustainment under duress, billeting, power generation, water & sewage  
1700 – RSO's partner force overview with SOCAF

Wednesday, 19 June

0900 – Visit medical facilities  
1000 – MSG and SPMAGTF combined security development  
1100 – Response plan development with RSO  
1130 – Team internal outbrief practice  
1200 – Lunch  
1300 – Team workshop development for RSO  
1600 – Crisis exercise with MSG

Thursday, 20 June

0900 – Conduct table top exercise with security staff at US Embassy, N' Djamena  
1400 – Out Brief to Charge d'Affairs, Mr. Rick Bell (previous USAFRICOM Foreign Policy Advisor)

Friday, 21 June

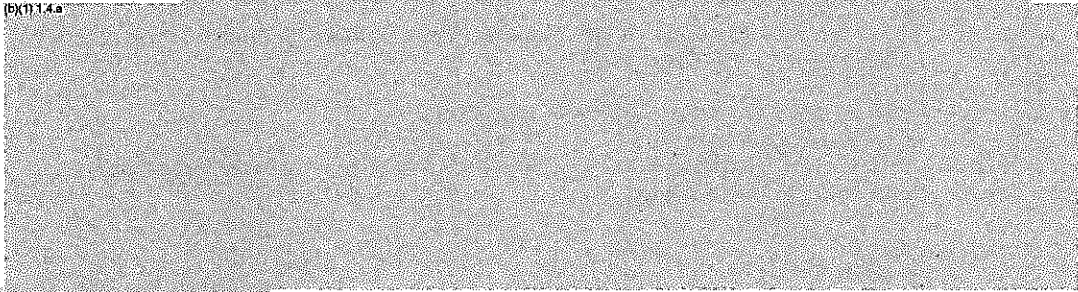
0100 – Conduct movement to the Airport  
1400 – Arrive in Stuttgart, Germany

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ASAT Observations

USEMB Facility Overview

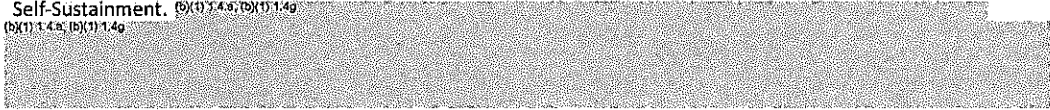
- Classified Systems. (b)(1)1.4.a



(b)(1)1.4.a

All unclassified networks are (b)(1)1.4.a

- Self-Sustainment. (b)(1)1.4.a; (b)(1)1.4.g



- Physical Security. (b)(1)1.4.a



- Medical. The embassy medical section is ran by a Registered Nurse along with one local EMT. The clinic currently provides sick call and check-ups. (b)(1)1.4.a; (b)(1)1.4.g

ASAT Security Environment Observations

- Due to the dense population of the city, traffic can cause potential delays for a ground force to maneuver to different locations. Establishing contacts with local forces for escorts along reactionary routes might be beneficial for reaction forces coming into the country.
- Protest Patterns – According to the RSO, protests happen North of Falamo Bridge at the traffic circle, At Tunubu's House on Bourdillon Rd., at the bus depot SW of the Int'l airport, and at Tafawa Balewa Square.
- The RSO stated that though the area was secure and low threat, with the exception of local crime, the greatest concern was (b)(1)1.4.a [REDACTED]
- Coordination with (b)(1)1.4.a Elements. (b)(1)1.4.a, (b)(1)1.4.g [REDACTED]  
(b)(1)1.4.a, (b)(1)1.4.g [REDACTED]
- U.S. Embassy FORCEPRO – (b)(1)1.4.a [REDACTED]  
(b)(1)1.4.a [REDACTED]
- Country Team assembly areas – (b)(1)1.4.a [REDACTED]  
(b)(1)1.4.a [REDACTED]

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(b)(1) 1.4 a [Redacted]

- Consolidation Points – (b)(1) 1.4 a  
(b)(1) 1.4 a [Redacted]
- CG Resident Notes – (b)(1) 1.4 a (b)(1) 1.4 g  
(b)(1) 1.4 a, (b)(1) 1.4 g [Redacted]
- Evacuation Route – (b)(1) 1.4 a  
(b)(1) 1.4 a [Redacted]

Forces Available for Security

Regional Security Office:

- RSO: (b)(3) (b)(6) [Redacted]
- RSO Assistants:
  - (b)(3) (b)(5) [Redacted]
  - [Redacted]

Marine Security Guard:

- (b)(1) 1.4 a [Redacted] Marines

(b)(1) 1.4 a [Redacted] formation within (b)(1) 1.4 a [Redacted]:

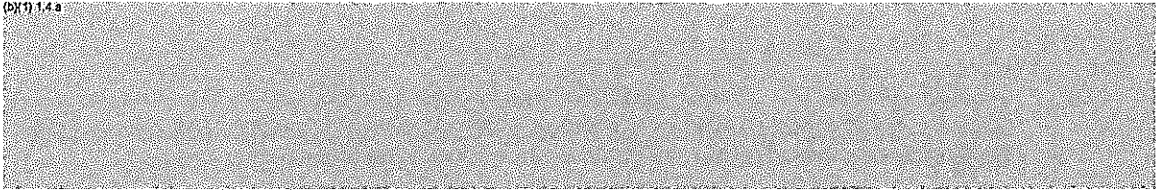
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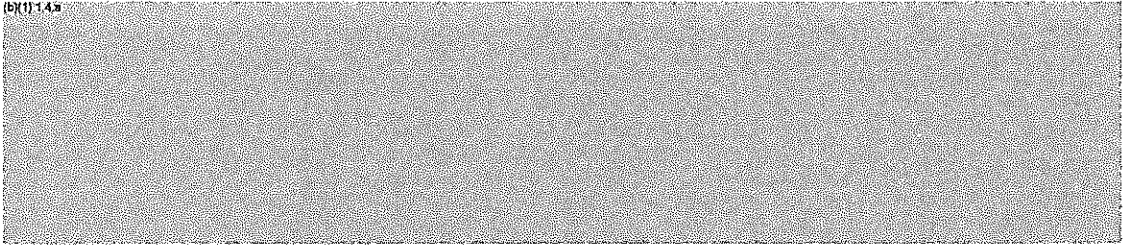
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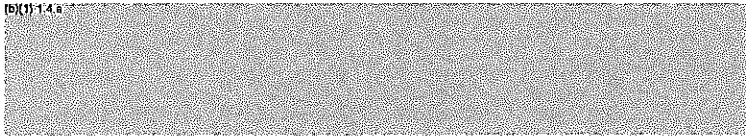


HN Response Forces:

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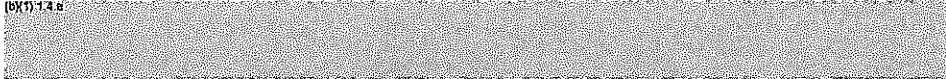


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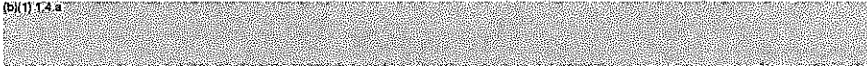
Soft Target Hardeners

(b)(1) 1.4 a



Body guards at residences

(b)(1) 1.4 a



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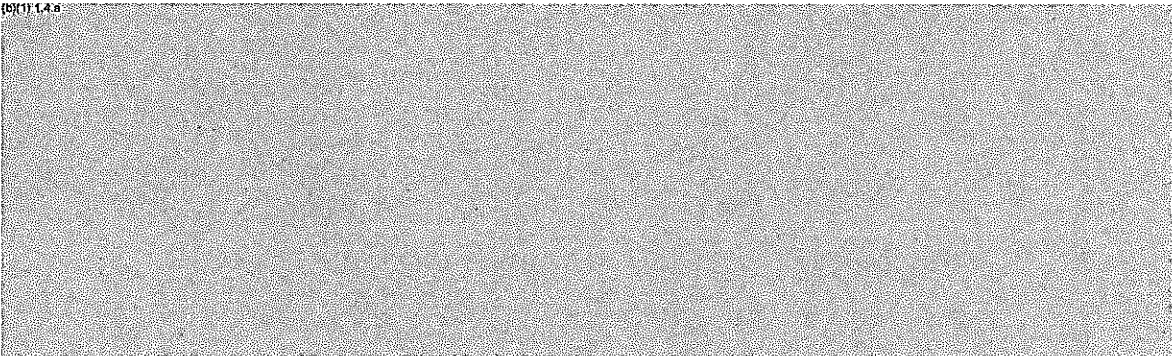
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Presidential guard

- Primary responsibility to guard the palace and have previously fired indiscriminately at vehicles on the road fronting the palace. (b)(1), (1.4.a)  
(b)(1), (1.4.a) Many only speak Arabic and will likely secure routes near Presidential palace during crisis.

Situation Update from Country Team in N'Djamena

(b)(1), (1.4.a)



U.S. Embassy N'Djamena POC List

Section	Name	Phone Number	Email
DATT	(b)(3)/(b)(6)	Office (b)(6) (b)(6) Cell (b)(6)	(b)(3)/(b)(6)

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DAO	(b)(3)/(b)(6)	Office (b)(6) (b)(6)	(b)(3)/(b)(6)
RSO	(b)(3)/(b)(6) Or (b)(3)/(b)(6)	Office (b)(6) (b)(6) Cell (b)(6)	(b)(3)/(b)(6)
MSG Detachment Commander	(b)(3)/(b)(6)	Office (b)(6) (b)(6)	(b)(3)/(b)(6)
SOFLE		Office (b)(6) (b)(6)	(b)(3)/(b)(6)
SPEAR Mentor	(b)(3)/(b)(6)		
Information Management Officer	(b)(3)/(b)(6)		(b)(3)/(b)(6)
Org.	Name	Phone Number	Notes
National SWAT Commander	(b)(3)/(b)(6)	(b)(6)	(b)(6)
Director General of the National Police	(b)(3)/(b)(6)	(b)(6)	(b)(6)
SPEAR detachment Commander	(b)(3)/(b)(6)	(b)(6)	(b)(6)

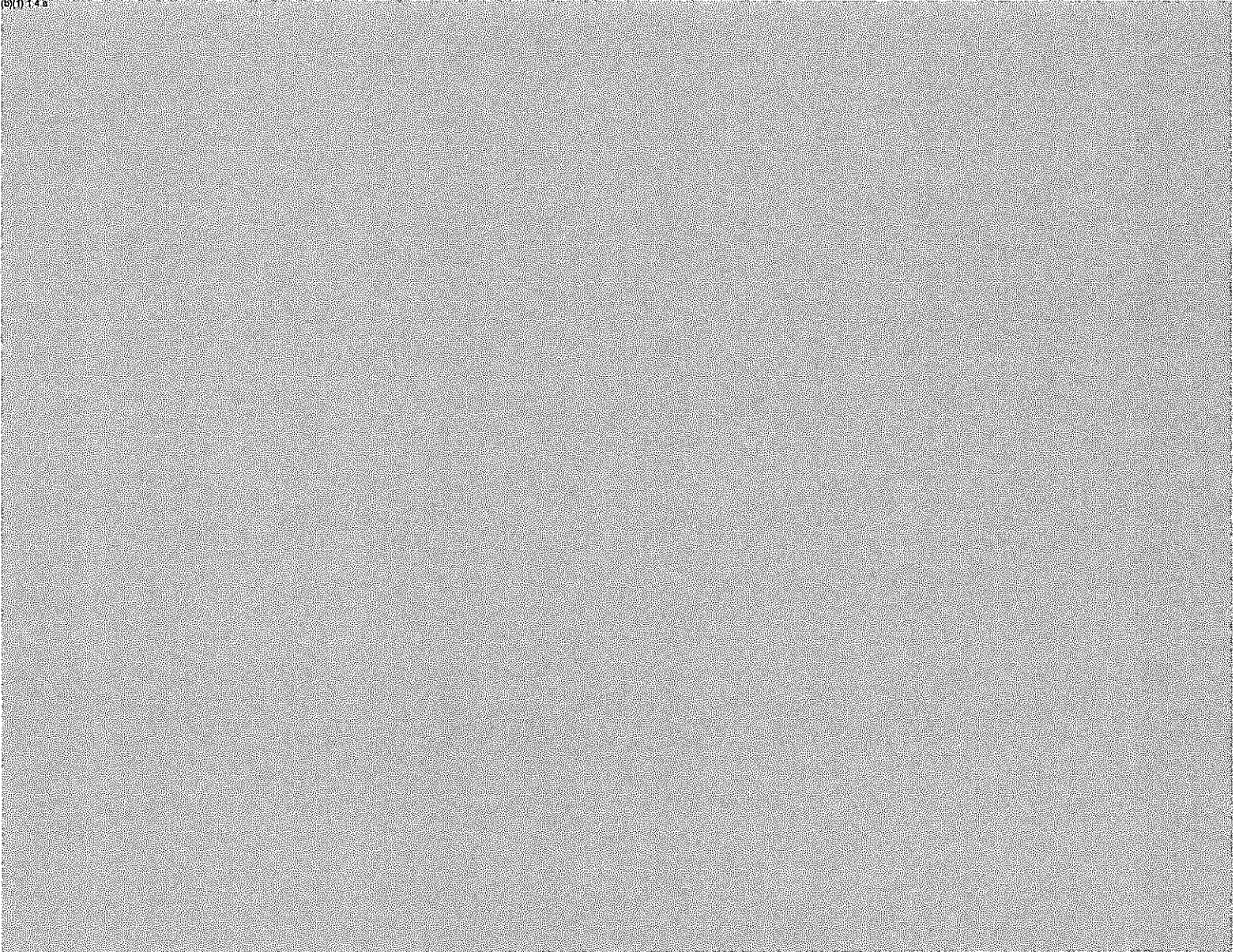
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Helicopter Landing Zone Surveys

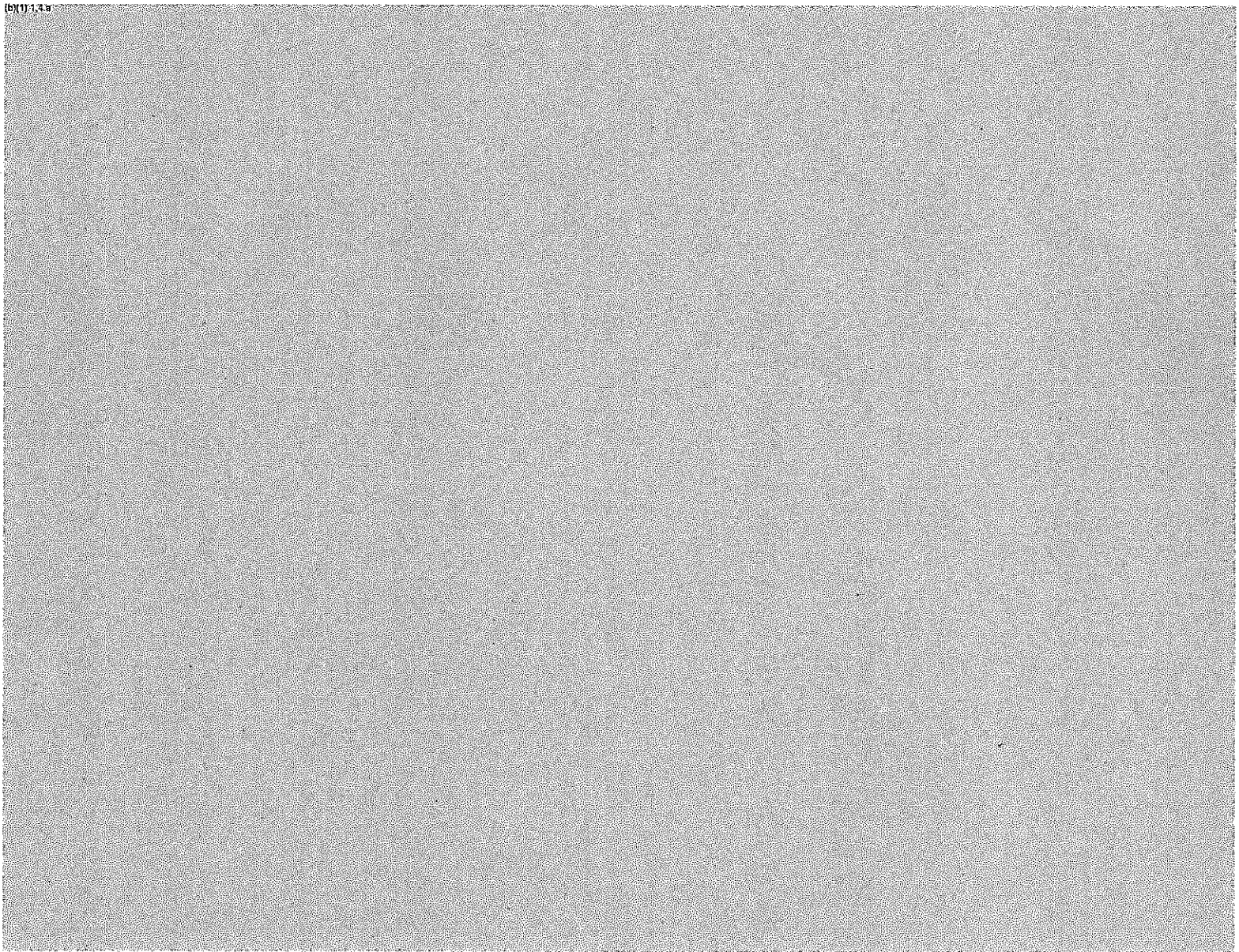
- (b)(1), 1.4.a. [Redacted]
- (S//NF) (b)(1), 1.4.a. [Redacted]
- (S//NF) (b)(1), 1.4.a. [Redacted]

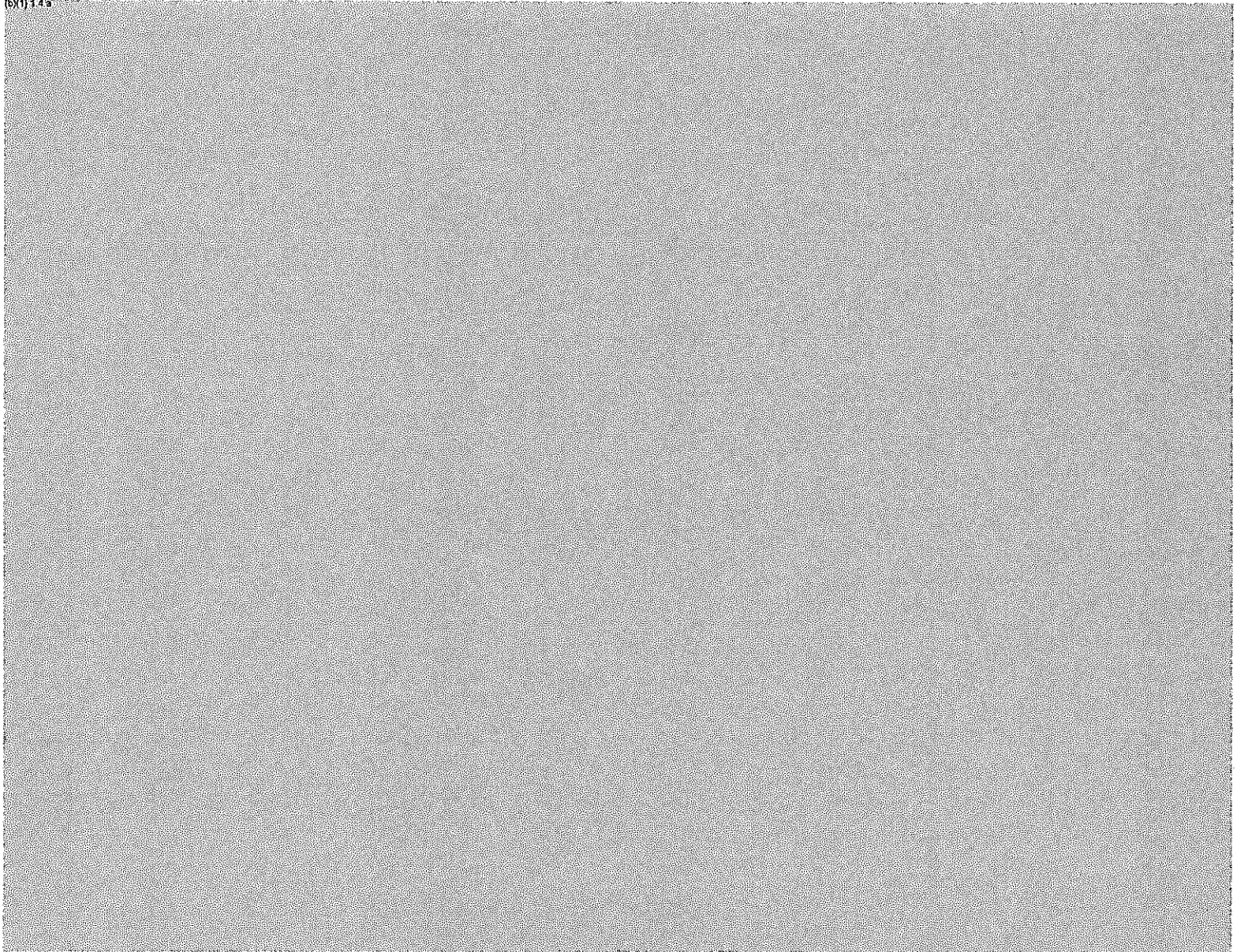
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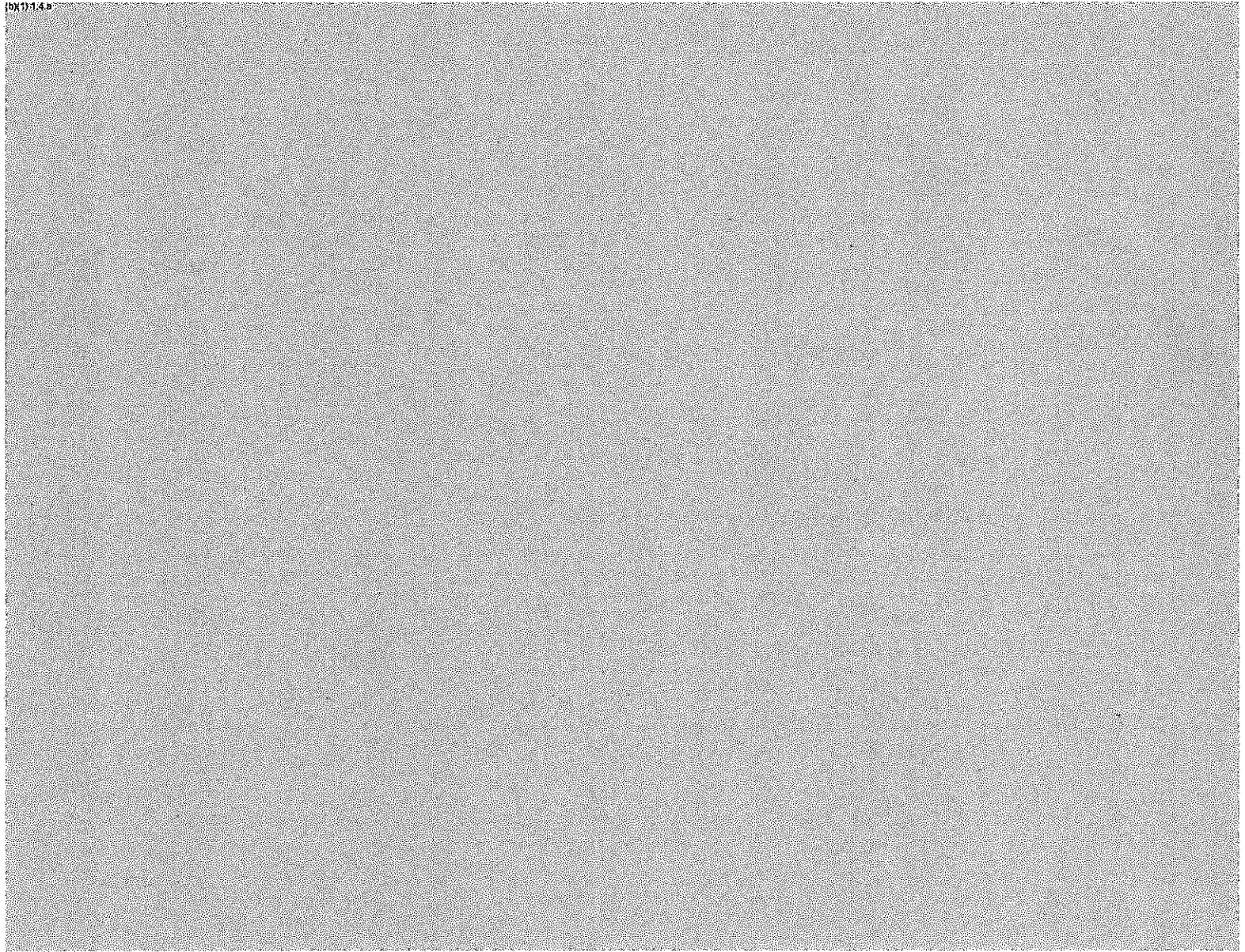
(b)(1) 1.4.5







(b)(1)(4)





(b)(1) 1.4 a



(b)(1) 7.4.8

